

| Committee | Agency Name | OFPR Analyst Email | OFPR Analyst |
|--|--|-----------------------------------|---------------------|
| Criminal Justice and Public Safety | Corrections, Department of | Alexandra Avore | Alexandra Avore |
| Criminal Justice and Public Safety | Criminal Justice Commission | Alexandra Avore | Alexandra Avore |
| Health and Human Services | Behavioral and Developmental Services, Department of | Alexandra Avore | Alexandra Avore |
| Judiciary | Attorney General, Department of the | Alexandra Avore | Alexandra Avore |
| Judiciary | Judicial Department | Alexandra Avore | Alexandra Avore |
| Judiciary | Maine Commission on Indigent Legal Services | Alexandra Avore | Alexandra Avore |
| Judiciary | Maine Human Rights Commission | Alexandra Avore | Alexandra Avore |
| Judiciary | Maine Indian Tribal - State Commission | Alexandra Avore | Alexandra Avore |
| Judiciary | Pine Tree Legal Assistance | Alexandra Avore | Alexandra Avore |
| State and Local Government | Admin. and Financial Services, Department of (except Health Insurance, Workers' Comp, Tax, and Liquor & Lottery) | Alexandra Avore | Alexandra Avore |
| State and Local Government | Audit, Department of | Alexandra Avore | Alexandra Avore |
| State and Local Government | Executive Department - Governor's Office and Blaine House | Alexandra Avore | Alexandra Avore |
| State and Local Government | Executive Department - Office of Policy and Management | Alexandra Avore | Alexandra Avore |
| State and Local Government | Local and County Government | Alexandra Avore | Alexandra Avore |
| State and Local Government | Law and Legislative Reference Library | Christopher Nolan | Christopher Nolan |
| State and Local Government | Legislature | Christopher Nolan | Christopher Nolan |
| State and Local Government | Office of Program Evaluation and Government Accountability | Christopher Nolan | Christopher Nolan |
| State and Local Government | Reserve Fund for State House Preservation and Maintenance | Christopher Nolan | Christopher Nolan |
| Agriculture, Conservation and Forestry | Agriculture, Conservation and Forestry | James Robbins | James Robbins |
| Agriculture, Conservation and Forestry | Baxter State Park Authority | James Robbins | James Robbins |
| Agriculture, Conservation and Forestry | Maine Potato Board | James Robbins | James Robbins |
| Agriculture, Conservation and Forestry | Wild Blueberry Commission of Maine | James Robbins | James Robbins |
| Environment and Natural Resources | Environmental Protection, Department of | James Robbins | James Robbins |
| Environment and Natural Resources | New England Interstate Water Pollution Control Commission | James Robbins | James Robbins |
| Environment and Natural Resources | Saco River Corridor Commission | James Robbins | James Robbins |
| Environment and Natural Resources | St. Croix International Waterway Commission | James Robbins | James Robbins |

| Committee | Agency Name | OFPR Analyst Email | OFPR Analyst |
|--------------------------------------|--|---------------------------------|---------------------|
| Inland Fisheries and Wildlife | Atlantic Salmon Commission | James Robbins | James Robbins |
| Inland Fisheries and Wildlife | Inland Fisheries and Wildlife, Department of | James Robbins | James Robbins |
| Marine Resources | Atlantic State Marine Fisheries Commission | James Robbins | James Robbins |
| Marine Resources | Lobster Promotion Council | James Robbins | James Robbins |
| Marine Resources | Marine Resources, Department of | James Robbins | James Robbins |
| Utilities and Energy | Efficiency Maine Trust | James Robbins | James Robbins |
| Utilities and Energy | Executive Department - Office of the Public Advocate | James Robbins | James Robbins |
| Utilities and Energy | Office of Energy Independence | James Robbins | James Robbins |
| Utilities and Energy | Public Utilities Commission | James Robbins | James Robbins |
| Veterans and Legal Affairs | Administrative and Financial Services, Department of - Liquor & Lottery | James Robbins | James Robbins |
| Veterans and Legal Affairs | Commission of Governmental Ethics and Election Practices | James Robbins | James Robbins |
| Veterans and Legal Affairs | Public Safety, Department of - Licensing and Enforcement, Gambling Control Board | James Robbins | James Robbins |
| Health and Human Services | Dirigo Health | Luke Lazure | Luke Lazure |
| Health and Human Services | Disability Rights Center (formerly Maine Advocacy Services) | Luke Lazure | Luke Lazure |
| Health and Human Services | Fund for a Healthy Maine | Luke Lazure | Luke Lazure |
| Health and Human Services | Human Services, Department of | Luke Lazure | Luke Lazure |
| Health and Human Services | Maine Children's Trust | Luke Lazure | Luke Lazure |
| Health and Human Services | Maine Health Data Organization | Luke Lazure | Luke Lazure |
| Health and Human Services | Maine Hospice Council | Luke Lazure | Luke Lazure |
| Insurance and Financial Services | Administrative and Financial Services, Department of - Health Insurance | Luke Lazure | Luke Lazure |
| Insurance and Financial Services | Fund Insurance Review Board | Luke Lazure | Luke Lazure |
| Insurance and Financial Services | Institutions and Insurance | Luke Lazure | Luke Lazure |
| Insurance and Financial Services | Professional and Financial Regulation, Bureaus of Financial | Luke Lazure | Luke Lazure |
| Appropriations and Financial Affairs | | Maureen Dawson | Maureen Dawson |
| Appropriations and Financial Affairs | Maine Public Employees Retirement System | Rachel Tremblay | Rachel Tremblay |
| Education and Cultural Affairs | Education, Department of | Rachel Tremblay | Rachel Tremblay |
| Education and Cultural Affairs | Maine Arts Commission | Rachel Tremblay | Rachel Tremblay |
| Education and Cultural Affairs | Maine Community College System | Rachel Tremblay | Rachel Tremblay |
| Education and Cultural Affairs | Maine Historic Preservation Commission | Rachel Tremblay | Rachel Tremblay |
| Education and Cultural Affairs | Maine Historical Society | Rachel Tremblay | Rachel Tremblay |
| Education and Cultural Affairs | Maine Humanities Council | Rachel Tremblay | Rachel Tremblay |

| Committee | Agency Name | OFPR Analyst Email | OFPR Analyst |
|--|---|---------------------------------|---------------------|
| Education and Cultural Affairs | Maine Maritime Academy | Rachel Tremblay | Rachel Tremblay |
| Education and Cultural Affairs | Maine Public Broadcasting Corporation | Rachel Tremblay | Rachel Tremblay |
| Education and Cultural Affairs | Maine State Cultural Affairs Council | Rachel Tremblay | Rachel Tremblay |
| Education and Cultural Affairs | Maine State Library | Rachel Tremblay | Rachel Tremblay |
| Education and Cultural Affairs | Maine State Museum | Rachel Tremblay | Rachel Tremblay |
| Education and Cultural Affairs | State Board of Education | Rachel Tremblay | Rachel Tremblay |
| Education and Cultural Affairs | State Charter School Commission | Rachel Tremblay | Rachel Tremblay |
| Education and Cultural Affairs | The Maine Educational Center for the Deaf and Hard of Hearing (<i>MECDHH Governor Baxter School for the Deaf</i>) | Rachel Tremblay | Rachel Tremblay |
| Education and Cultural Affairs | University of Maine System | Rachel Tremblay | Rachel Tremblay |
| Labor, Commerce, Research and Economic Development | Administrative and Financial Services, Department of - Workers' Compensation | Rachel Tremblay | Rachel Tremblay |
| Labor, Commerce, Research and Economic Development | Centers for Innovation | Rachel Tremblay | Rachel Tremblay |
| Labor, Commerce, Research and Economic Development | Downeast Institute for Applied Marine Research and Education | Rachel Tremblay | Rachel Tremblay |
| Labor, Commerce, Research and Economic Development | Economic and Community Development, Department of | Rachel Tremblay | Rachel Tremblay |
| Labor, Commerce, Research and Economic Development | Finance Authority of Maine | Rachel Tremblay | Rachel Tremblay |
| Labor, Commerce, Research and Economic Development | Foundation for Blood Research | Rachel Tremblay | Rachel Tremblay |
| Labor, Commerce, Research and Economic Development | Labor, Department of | Rachel Tremblay | Rachel Tremblay |
| Labor, Commerce, Research and Economic Development | Maine Development Foundation | Rachel Tremblay | Rachel Tremblay |
| Labor, Commerce, Research and Economic Development | Maine International Trade Center | Rachel Tremblay | Rachel Tremblay |
| Labor, Commerce, Research and Economic Development | Maine Rural Development Council | Rachel Tremblay | Rachel Tremblay |
| Labor, Commerce, Research and Economic Development | Maine State Housing Authority | Rachel Tremblay | Rachel Tremblay |
| Labor, Commerce, Research and Economic Development | Professional and Financial Regulation, Dept. of | Rachel Tremblay | Rachel Tremblay |
| Labor, Commerce, Research and Economic Development | Workers' Compensation Board | Rachel Tremblay | Rachel Tremblay |
| Criminal Justice and Public Safety | Maine Fire Protection Services Commission | Suzanne Voynik | Suzanne Voynik |
| Criminal Justice and Public Safety | Public Safety, Department of | Suzanne Voynik | Suzanne Voynik |
| State and Local Government | Maine Municipal Bond Bank | Suzanne Voynik | Suzanne Voynik |
| State and Local Government | Treasurer of State, Office of the | Suzanne Voynik | Suzanne Voynik |

| Committee | Agency Name | OFPR Analyst Email | OFPR Analyst |
|----------------------------|---|--------------------------------|---------------------|
| Taxation | Admin. and Financial Services, Department of - Tax Programs | Suzanne Voynik | Suzanne Voynik |
| Taxation | Property Tax Review, State Board of | Suzanne Voynik | Suzanne Voynik |
| Transportation | Maine Turnpike Authority | Suzanne Voynik | Suzanne Voynik |
| Transportation | Public Safety, Department of | Suzanne Voynik | Suzanne Voynik |
| Transportation | Secretary of State - Bureau of Motor Vehicle | Suzanne Voynik | Suzanne Voynik |
| Transportation | Transportation, Department of | Suzanne Voynik | Suzanne Voynik |
| Veterans and Legal Affairs | Defense, Veterans and Emergency Management, Department of | Suzanne Voynik | Suzanne Voynik |
| Veterans and Legal Affairs | Maine Veterans' Home | Suzanne Voynik | Suzanne Voynik |
| Veterans and Legal Affairs | Secretary of State, Department of the | Suzanne Voynik | Suzanne Voynik |